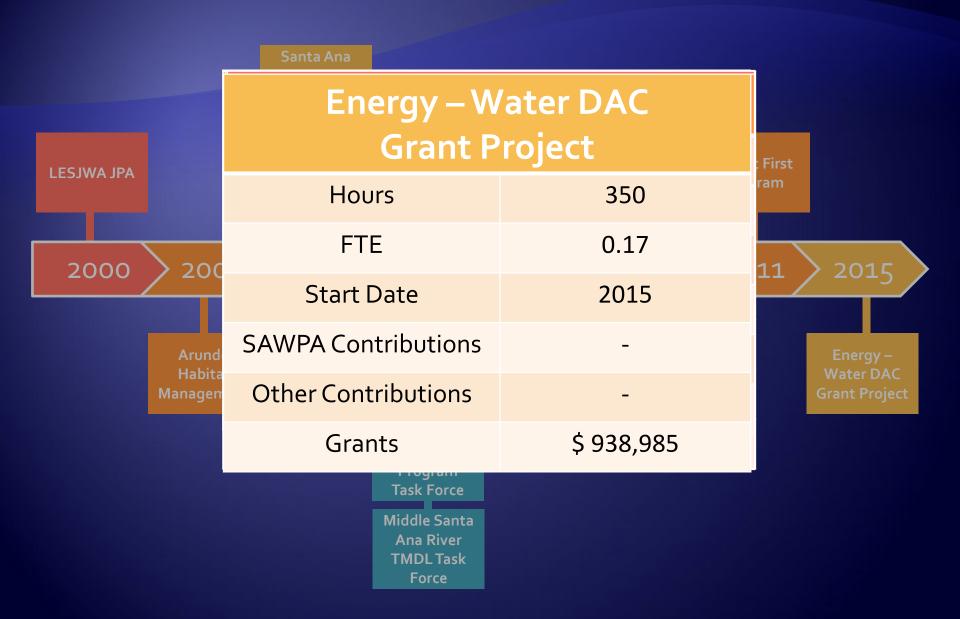
Total SAWPA Labor Hours for Roundtables - FYE 2016





Status of Issues Inland Empire Brine Line

April 5, 2016

- 1. Ordinance
- 2. FY 17 Rates
- 3. TSS Formation Billing Formula
- 4. Temporary Domestic Discharges
- 5. Relocation of Reach V at Nichols Road

SAWPA Ordinance Timetable

Date	Milestone					
February 24 (completed)	OCSD Ordinance Adoption					
March 1 (completed)	SAWPA Internal Draft to agencies for review (2 weeks)					
March 15 (completed)	Agency Review Complete					
April 1 (completed)	Resolution of conflicting Agency comments, Draft 2					
April 1 (completed)	Submit Draft 2 to OCSD for review					
Early April	Workshop with OCSD to review draft					
	OCSD Review complete (Anticipate 1 month review)					
10 Days after Review	Incorporate comments, agency review, draft 3 (SAWPA)					
5 Days after Draft 3	Release draft Ordinance No. 8 for public review					
Prior to Public Hearing	Workshop(s) with dischargers					
45 Days after Public Release	Public Hearing before Commission (July?)					

OCSD Local Limit Revisions

Pollutant of Concern	Existing Limit	New/Amended Limit
Biochemical Oxygen Demand	15,000 lb/day	Mass Allocation
Ammonia	-	Mass Allocation
Chromium (Total)	2.0 mg/L	20.0 mg/L
Silver	5.0 mg/L	15.0 mg/L
Molybdenum	-	2.3 mg/L
Selenium	-	3.9 mg/L
1,4-Dioxane	-	1.0 mg/L
Total Toxic Organics	0.58 mg/L	-
Cyanide (Amenable)	1.0 mg/L	-

OCSD Ordinance Updates

Issue	Change/Amendment
Permit Terms:	 The maximum duration for permits have been changed. Significant and Categorical Industrial User increased to 4 years. Industrial User and Special Purpose Discharge Permits increased to 5 years. Wastehauler Discharge Permits increased to 3 years.
Enforcement Response Schedules:	Reporting and response schedules have been defined for mechanisms of compliance.
Permit Transfers:	Ordinance language has been strengthened to prohibit permit transfers.

Rates, TSS Formation Billing Formula

- Rates: present 4/19/16
- TSS Formation Billing Formula
 - Dr David Jenkins, 3rd party review
 - Sampling plan (Trussell Technologies)
 - Dischargers, by Reach, at OC line
 - Collect samples 4/25 4/29
 - Alkalinity, Calcium, Dissolved Oxygen, Orthophosphate, ...
 - Trussell evaluate data, develop alternative formula
 - Workshop(s) with agencies, dischargers
 - Commission consideration of formula (June 21st?)

Temporary Domestic Discharges

- Chino Development Corporation (Bonview)
 - Reach IV-D, 0.35 mgd, divert March 2017
- Chino Institution for Women
 - Reach IV-D, 0.37 mgd, divert TBD

Note: some industries have BOD, TSS loading

Reach V Relocation to Nichols Rd

- Contract Awarded, Notice to Proceed Issued March 28th
- Contract duration 6 months
- 1st progress meeting 4/12/16

Questions

FY 17 Rates

	Flow	BOD	TSS
Current	\$817	\$301	\$420
FY 17	\$858	\$307	\$429
FY 18 (planning)	\$896	\$322	\$450

Notes:

- 1. Flow in Million Gallons (MG), BOD and TSS per 1,000 pounds (lbs)
- 2. BOD, TSS rates are "pass through" from OCSD

FY 17 Rates

	Fixed Pipe	Fixed Treatment
Current	\$5,370	\$10,888
FY 17	\$5,639	\$11,433
FY 18 (planning)	\$5,921	\$12,005

Notes:

- 1. Fixed Pipe: Million Gallons (MG) per Month based on pipeline capacity owned
- 2. Fixed Treatment: Million Gallons Per Month based on treatment capacity owned

FY 17 Rates

Waste Strength	BOD or TSS Concentration	FY17	FY18 (a)
Brine	Less than 100 mg/l	0.011	0.011
Tier 1	100 to 999 mg/l	0.016	0.017
Tier 2	1,000 to 2,499 mg/l	0.033	0.034
Tier 3	2,500 mg/l and higher	(b)	

- (a) Future rate for planning purposes only. The Commission will separately evaluate and set the rates annually for each FY.
- (b) Concentrations over 2,500 mg/l will be charged based on the actual concentration of the waste discharged using the following costs components:

\$0.0027/gallon, \$0.701/pound of BOD, and \$0.668/pound of TSS.

OWOW IMPLEMENTATION TATUS ONE WATE

Mark Norton, P.E. LEED AP Water Resources & Planning Manager April 5, 2016

Integrated Regional Water Management -OWOW Approach



Create Anew – OWOW shared vision and adopting a new water ethic



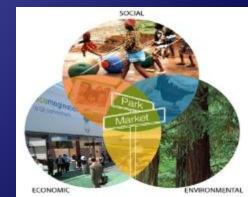


Collaboration Across Boundaries Citizens of watershed, multi-jurisdictional solutions



3

Multi-Benefit Approach – Problems are interrelated, seek synergies, create catalysts

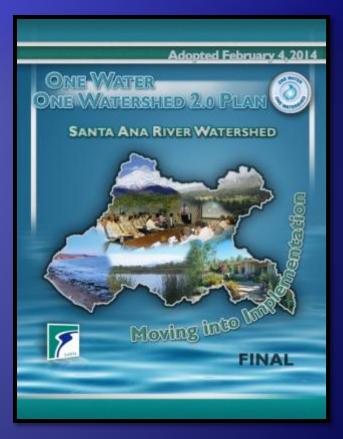


Watershed Level Thinking



OWOW 2.0 Plan – adopted in Feb. 2014

- Santa Ana River Watershed's Integrated Regional Water Management (IRWM) Plan
- OWOW Stakeholders
 - 63 cities
 - 120 agencies associated with water
 - 5 tribes
 - Federal and State Agency partners
- OWOW Pillars
- OWOW Steering Committee
- SAWPA Commission



Proposition 50, 84 and Prop 1 IRWM

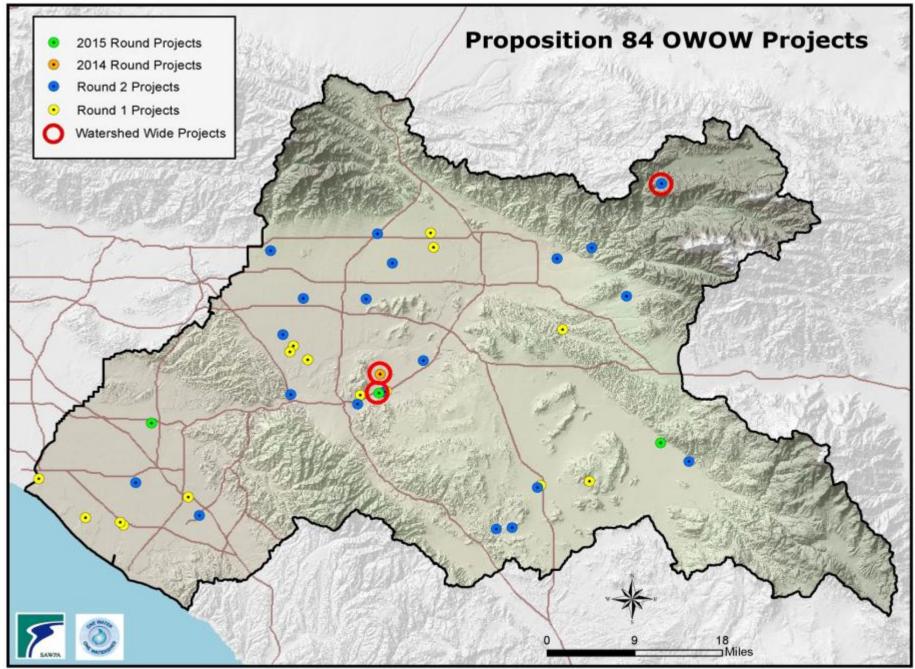
- SAWPA is the accepted as the integrated regional water management (IRWM) group for future IRWM work in the watershed
- Submitted successful project grant applications under Prop 50, Round 1, 2, Drought Round and 2015 Round under DWR's IRWM implementation program.
- SAWPA will be responsible for all audits and review of implemented Prop 50, Prop 84 and Prop 1 projects for 10 years after project completions.



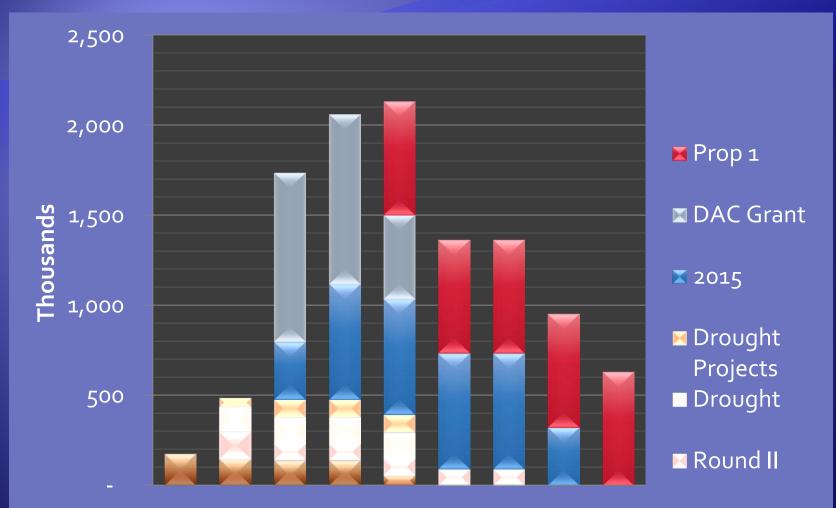
Benefits:
\$25 million – total from Prop 50
\$114 million –total from Prop 84
\$63 million – total from Prop 1

Watershed-Wide Benefits of Prop 84

- New Stormwater Supply-73,100 AFY
- New recycled water 11,000AFY
- Water Use Efficiency 16,200 AFY
- Environmental Habitat Restoration 3800 acres
- Salt Management 25,200 tons/year
- NPS Pollution 29,302 pounds/year
- Flood Risk Reduction \$91M
- GHG 14,402 metric tons/year
- New jobs created 6700
- Population Benefit 6 million
- Benefit Zone 2850 square miles



Annual Additional Grant Administration Revenue from Prop 84 and Prop 1

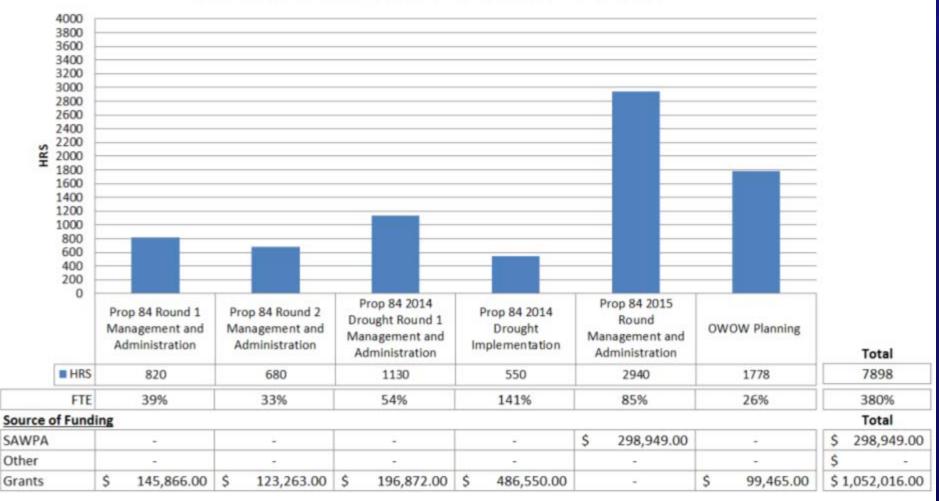


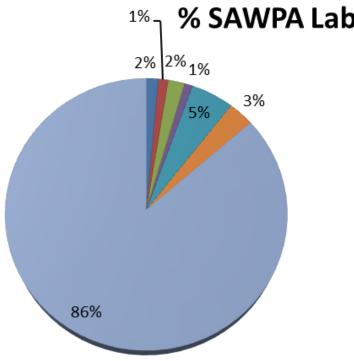
2014 2015 2016 2017 2018 2019 2020 2021 2022

Total Grant & Local Revenue from Prop 84 and Prop 1

Funding Source	Grant Amount	Local Match	Project Total Costs	SAWPA Grant Mgt.				
Prop 84 Round 1	11,461,990	247,842,430	47,842,430 259,842,430					
Prop 84 Round 2	14,500,000	148,977,807	163,477,807	625,310				
Prop 84 Drought Round	11,935,110	10,645,000	22,580,110	875,000				
Prop 84 2015 Round	61,054,302	173,138,598	234,192,900	3,213,384				
Prop 1 DAC Involvement	5,985,000	0	5,985,000	315,000				
Total	104,932,000	580,603,835	685,540,237	5,028,694				
Prop 1 Future Rounds	52,290,000	52,290,000	104,580,000	2,614,500				

Total SAWPA Labor Hours for OWOW - FYE 2016



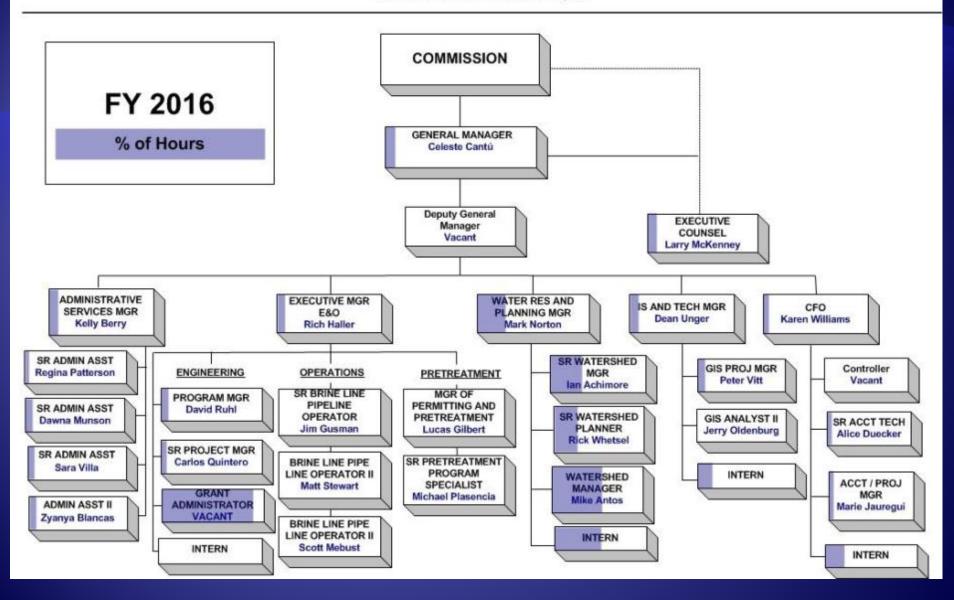


[%]_γ % SAWPA Labor Hours for OWOW

- Prop 84 Round 1 Management and Administration
- Prop 84 Round 2 Management and Administration
- Prop 84 2014 Drought Round 1 Management and Administration
- Prop 84 2014 Drought Implementation
- Prop 84 2015 Round Management and Administration
- OWOW Planning
- All Other Funds

SAWPA ORGANIZATION CHART

% of SAWPA Labor for OWOW Projects



OWOW Project Details

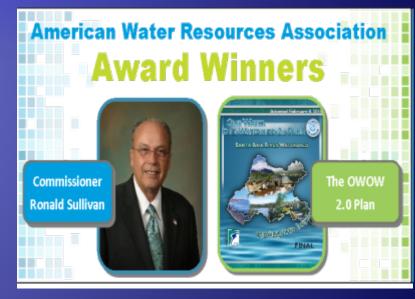
OWOW - Watershed Management Plan

Benefits

- Improved collaboration and cooperation among all watershed participants
- Increased potential for additional State and Federal funding
- Showcases SAWPA's leadership in regional water management

Description

- Integrated Regional Water Management Plan for Santa Ana River Watershed
- Foundation for IRWM funding
- State recognized template for high-quality integration and collaboration
- Support for OWOW Steering Committee and OWOW Pillars
- OWOW Call for Projects and Project Review



Budget:	\$ 298,949 (2016)
FTE:	85%
Funding:	SAWPA fully funds

Deliverables and Obligations

- Adopted OWOW 2.0 Plan in Feb 2014, received perfect score from DWR
- Worked effectively in revised OWOW Pillar team and coordinated with OWOW Steering Committee
- Included cascading water project concept which led to SARCCUP
- Revisions to OWOW plan to include Stormwater Resource Plans, requirement under Prop 1
- Expand list of eligible projects
- Expanded outreach for DAC Involvement
- Conduct new Call for Projects and Project Selection for IRWM in 2017

OWOW Prop 84 IRWM - Grant Administration

Benefits

- SAWPA is designated to receive and administer Prop 84 IRWM grant funds for the Santa Ana River Watershed
- Fiduciary responsibility to oversee project benefits and implementation

Description

Accounting, monitoring, reporting, audit coordination, administration, oversight



 Budget:
 Fund 130 Round 1 \$145,866

 Fund 135 Round 2 \$123,263

 FTE:
 Fund 130 Round 1 39%

 Fund 135 Round 2 33%

 Funding: 100% grant funded

Deliverables and Obligations

- Ensure Round 1 & 2 projects are completed on time and within budget defined in DWR agreement with SAWPA and SAWPA/Project Proponents.
- Compile, review and submit project monitoring plans from each project proponent to DWR
- Monitor and inspect construction activities
- Coordinate and oversee implementation schedule
- Ensure credit/signage requirements
- Compile, review and oversee benefit assessment of each project
- Conduct periodic project review of all reports and financial documentation
- Process all invoices and submit to DWR for reimbursement
- Coordinate DWR audit activities
- Conduct project closeout documentation
- Prepare annual post performance report for 10 years

OWOW Prop 84 IRWM Drought - Grant Implementation and Project Implementation

Benefits

 Upon implementation over three years over 8725 AF/YR in water savings are anticipated in watershed

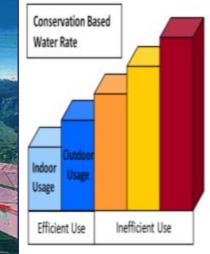
Description

- Implements grant funded tasks aerial mapping and area measurement, conservation tools, budget based water rate support and turf removal
- Administered through PA 22
 Committee, policies and direction meets monthly
- Conservation Advisory Committee meets monthly

Budget:Drought Grant Adm -\$196,872 (2016)
Drought Implementation Adm - \$99,465FTE:80%Funding Source:100% grant funded







Deliverables and Obligations

- Successful sign up of over 10 agencies for budget based rate support
- Conducted effective outreach video and workshops
- Completed aerial survey and most of area measurement
- Inviting more retail agencies to use available conservation tool – 10 signed up w/ 4 more forthcomng
- Providing support to retail agencies in budget based water rate implementation and using provided areal imagery

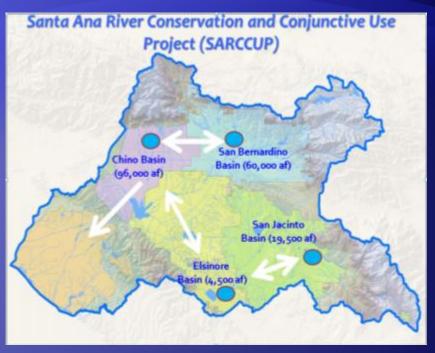
OWOW Prop 84 2015 IRWM Grant – SARCCUP, OCSD and RCFCWCD Project Implementation

Benefits

- Water Supply- 29,047 AFY
- Water Use Efficiency 7,236 AFY
- Recreation 40 acres open space, 1 mile trail
- Habitat 41 acres
- Invasive Plant 800 acres
- Salt Management 317,000 pounds/year
- NPS Pollution 29,302 pounds/year
- Flood Risk Reduction \$91M

Description

- Under SARCCUP, SAWPA will expand budget based water rate support to retail agencies through SAWPA project agreement (PA) 22 committee
- Will manage implementation through new PA 23 Committee, policies, consultant mgt and direction
- Coordination with SAWPA member agency GMs on agreements – Financial, Operation, MWDSC
- Grant administration of OSCD pipeline project and RCFCWCD stormwater mgt integrated project



Budget:\$ 486,550 (2016)FTE:141%Funding Source:Grantfunding and member agencycontributions

OWOW 2015 IRWM Grant Funding – 5 year implementation

Project Name	Lead Agency	Grant Amount	Local Share
Santa Ana River Conservation and Conjunctive Use Project	SAWPA Project Agreement Committee	\$55 million	\$45,072,900
Integrated Watershed Protection Program	RCFCWCD	\$ 5,054,302	\$24,175,698
Newhope- Placentia Trunk Sewer Replacement	OCSD	\$ 1,000,000	\$103,890,000
Totals		\$61,054,000	\$173,138,598

Deliverables and Obligations

- Participated and provided input at SAWPA member agency Planning Manager and GMs meetings about SARCCUP development and application
- Reviewed and provided input on Decision Support Tool to assist with SARCCUP
- Will monitor and provide input on SARCCUP Decision Support Tool and Master Plan
- Accounting, Monitoring, Reporting, Audit Coordination, Administration of Grant funding

Prop 1 IRWM Grant

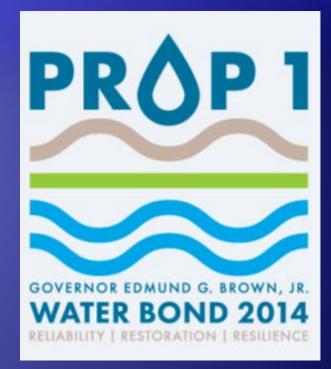
Benefits

- Continues OWOW goals and objectives
- Continues support for multi-benefit projects
- Expands support to DACs and economically stressed areas

Description

Future IRWM grant applications

- 2015-16 Disadvantaged Communities (DAC) Involvement
- 2016-17 Planning Grant
- 2017-18 Round 1
- 2018-19 DAC projects
- 2019-20 Round 2



Funding Source: Funding for grant application from 373 OWOW

Deliverables and Obligations

- Participate in DWR Stakeholder Outreach Committee to review and provide input on DWR approach to administer Prop 1 IRWM grant due to recognition of OWOW as a leader in IRWM planning.
- Reviewed and provided written comments on proposed guidelines and project solicitation package for DAC Involvement and Planning grant.
- Commenced preparation for grant applications due in June 2016
- Commenced scoping for DAC involvement

SARCCUP Project Schedule – 5 yr

SARCCUP Program Schedule

			Jan	uary	y 20	016																				
		2015			2016				2017					20	18			20	19		2020					
Description		(Quarter)			(Quarter)			(Quarter)				(Quarter)				(Quarter)				(Quarter)						
			1	2	3	4	1	2	3	4	1	2	3	4	1	2	3	4	1	2	3	4	1	2	3	4
PROP 84 GRANT ADMINISTRATIO	N, REPORTING AND INVOICING PROCES																									
DWR Selection																										
Contract with DWR																										
Establish Project Agreement Comm	ittee																									
SARCCUP Operating Agreement																										
Water Exchange Agreement with M	IWD																									
Grant Admin, Reporting & Invoicing																										
WATERSHED MASTER PLAN																							1			
Optimization using a Decision-Supp	oort Model																									
Prepare Watershed Long Term Faci	lities Plan																									
WATER USE EFFICIENCY																										
																							1			Ī
HABITAT RESTORATION																										
Consultant Selection - Mitigation Ba	ank/Design																									
Establish mitigation bank	· • •																									
ARUNDO REMOVAL															_											
CONJUNCTIVE USE WATER BANK F	ACILITIES - CHINO BASIN (IEUA)																									
CONJUNCTIVE USE WATER BANK	ACILITIES - ELSINORE BASIN (WMWD)																			1						
			_															1	Ι	1						
CONJUNCTIVE USE WATER BANK	ACILITIES - SAN BERNARDINO BASIN (S										I								·	-						
CONJUNCTIVE USE WATER BANK	ACILITIES - SAN JACINTO BASIN (EMWI							I											-							
																			-	-					-	
Notes:							Proc	ess:			Plan	nned						Adr	nini	strat	ive					
						Ī					Acti									Grar		adli	ne			
Date Printed: Jan 20, 2016											Corr	nplet	ed													



Strategic Assessment Next Steps

April 5, 2016

Follow-up on Interview Findings and Observations



Where will the future lead?

- SAWPA's challenges are an outgrowth of its success in many different roles over more than four decades
- Continued success depends on addressing issues at every level including:
 - Achieving better alignment around mission and purpose
 - Clarifying governance roles and decision-making responsibilities and process
 - Providing resources appropriate to current and future commitments
- Because these issues are interdependent, the path forward should embrace all of them

SAWPA "Business Lines"



Facilities Operations & Management (Brine Line)



Collaborative Planning & Facilitation (Roundtables)



One Water One Watershed (OWOW)

Evaluate Each Business Line

Define individual business line objectives and purpose

- Objectives should reflect core purposes that the business line is undertaking
- They must be feasible and consistent with the general expectations of the Commission
- Objectives should be challenging but achievable
- They should answer the questions: "What are we doing here?" and "Why are we doing it?"

- Each CSF must be devoted to a single issue
- The maximum number of CSF's is eight and the smallest number is four

Develop critical

success factors

(CSFs) for

achieving

objectives

- Be guided by the principle of "necessary and sufficient." Agree that each CSF is necessary to our purpose, and the fulfillment of all CSF's will be sufficient to achieve it
- Consensus is essential

Identify processes, activities, and tasks (PATs) needed to meet CSFs

- Identify and list the processes, activities, and tasks (PAT's) that must be accomplished in order to meet our critical success factors
- State each project activity description as a verb-plus-object (e.g., "Establish participation criteria.")
- Ask the questions: (1) "Is this PAT necessary?" (2) "Can we judge whether it is being done well?" and (3) "Who owns this PAT?"

- Prioritize and identify PATs needing the most attention
- Identify activities essential to meeting CSF's
- Rate the probability of success
 - A = excellent performance
 - B = good performance
 - C = fair performance
 - D = bad performance
 - E = embryonic performance or not at all
- Identify activities
 needing most attention

Build Mission and Strategies

